Hospice Foundation of America, Inc.

FINANCIAL STATEMENTS
WITH SUPPLEMENTAL INFORMATION
AND INDEPENDENT AUDITORS' REPORT
JUNE 30, 2013 AND 2012

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WATKINS MEEGAN

Independent Auditors' Report

To the Board of Directors Hospice Foundation of America, Inc. Washington, DC

We have audited the accompanying financial statements of the Hospice Foundation of America, Inc. (the Foundation), which comprise the statements of financial position as of June 30, 2013 and 2012, the related statements of activities and change in net assets and statements of cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Hospice Foundation of America, Inc. as of June 30, 2013 and 2012 and the change in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

To the Board of Directors Hospice Foundation of America, Inc. Page 2

Other Matter

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The schedules of functional expenses on pages 13 and 14 are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Bethesda, Maryland October 30, 2013

Watkins Meegen LLC

HOSPICE FOUNDATION OF AMERICA, INC. STATEMENTS OF FINANCIAL POSITION

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ASSETS		June	30	
	-	2013		2012
CURRENT ASSETS Cash and Cash Equivalents Investments Accounts Receivable Inventory Prepaid Expenses	\$	71,478 296,043 9,000 145,461 24,442	\$	108,062 288,676 - 126,523 9,264
Total Current Assets		546,424		532,525
PROPERTY AND EQUIPMENT, at Cost Furniture and Equipment Leasehold Improvements Less: Accumulated Depreciation and Amortization Total Property and Equipment		71,118 9,037 80,155 (63,925) 16,230 90,147		69,802 9,037 78,839 (47,977) 30,862 81,356
DEFERRED COMPENSATION ASSETS		30, 147		01,000
DEPOSIT		8,904		17,808
	\$	661,705	\$	662,551
<u>LIABILITIES AND NET ASSETS</u>				
CURRENT LIABILITIES Accounts Payable and Accrued Expenses Deferred Revenue Capital Lease Obligation, Current Portion	\$	40,367 182,204 5,049	\$	70,500 166,337 6,499
Total Current Liabilities		227,620		243,336
LONG-TERM LIABILITIES Deferred Compensation Liability Capital Lease Obligation, Net of Current Portion		90,147		81,356 5,566
Total Long-Term Liabilities		90,147		86,922
NET ASSETS, Unrestricted		343,938		332,293
	\$	661,705	\$	662,551

STATEMENTS OF ACTIVITIES AND CHANGE IN NET ASSETS

	Year Ende	d June 30,
	2013	2012
REVENUE AND SUPPORT Contributions and Grants	\$ 433,182	\$ 554,830
Publications	374,376	408,228
Education	356,867	381,190
Other Program Service Revenue	172,261	143,936
Investment Income	7,393	6,031
Total Revenue and Support	1,344,079	1,494,215
EXPENSES		
Program Services:		
Education	633,487	925,052
Publishing Program	373,553	467,599
Other Program Services	<u>197,895</u>	160,887
Total Program Services	1,204,935	1,553,538
Supporting Services:		
Management and General	101,391	198,579
Fundraising	26,108_	51,999
Total Supporting Services	127,499	250,578
Total Expenses	1,332,434	1,804,116
CHANGE IN NET ASSETS	11,645	(309,901)
NET ASSETS, Unrestricted – Beginning of Year	332,293_	642,194
NET ASSETS, Unrestricted – End of Year	\$ 343,938	\$ 332,293

STATEMENTS OF CASH FLOWS

		Year Ende	ed Jun	e 30,
		2013		2012
CASH FLOWS FROM OPERATING ACTIVITIES	-			_
Change in Net Assets	\$	11,645	\$	(309,901)
Adjustments to Reconcile Change in Net Assets				
to Net Cash Used in Operating Activities				
Depreciation and Amortization		15,947		17,115
Net Realized and Unrealized Losses on Investments		180		8,225
Changes in:				
Accounts Receivable		(9,000)		-
Grant Receivable		-		8,859
Inventory		(18,938)		(25,340)
Prepaid Expenses		(15,178)		26,153
Deferred Compensation Assets		(8,791)		160,690
Deposit		8,904		_
Accounts Payable and Accrued Expenses		(30,133)		(67,304)
Deferred Revenue		15,867		34,518
Deferred Compensation Liability		8,791		(160,690)
Net Cash Used in Operating Activities		(20,706)		(307,675)
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchase of Property and Equipment		(1,315)		-
Proceeds from Sales of Investments		(42,477)		674,564
Purchase of Investments		34,930		(338,713)
Net Cash Provided by (Used in) Investing Activities		(8,862)		335,851
CASH USED IN FINANCING ACTIVITIES				
Payments on Capital Lease Obligation		(7,016)		(6,308)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		(36,584)		21,868
CASH AND CASH EQUIVALENTS, Beginning of Year		108,062		86,194
CASH AND CASH EQUIVALENTS, End of Year	\$	71,478	\$	108,062
SUPPLEMENTAL INFORMATION Cash Paid During the Year for Interest	\$	328	\$	465

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2013 AND 2012

NOTE 1 - NATURE OF THE ORGANIZATION

Organization

Hospice Foundation of America, Inc. (the Foundation) was incorporated on August 2, 1982 as a not-for-profit organization to provide leadership in the development and application of hospice and its philosophy of care with the goal of enhancing the American health care system and the role of hospice within it. This is done through programs of professional development, research, public education and information. Further, the Foundation assists those who cope either personally or professionally with terminal illness, death and the process of grief. In 1992, the Foundation expanded its scope to a national level in order to provide leadership in the entire spectrum of end-of-life issues by the opening of an office in Washington, DC. The Foundation's support and revenue sources are primarily contributions from individuals, corporations, gifts from associations, civic and fraternal groups and program-related income.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The Foundation prepares its financial statements on the accrual basis of accounting, and, accordingly, revenues are recognized when earned and expenses are recognized when the obligation is incurred.

Cash and Cash Equivalents

The Foundation considers cash and short-term highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

<u>Investments</u>

Investments consist of money market funds, mutual funds investing in equities, corporate and municipal bonds, and government mortgage and asset-backed securities, and are reported at fair value. Money funds held in investment accounts with investment institutions are classified as investments on the statements of financial position. Realized and unrealized gains and losses are calculated using a specific identification method and are included in investment income, along with interest and dividend income and are net of investment management fees, in the statements of activities and change in net assets.

Investment income and gains restricted by a donor are reported as increases in temporarily or permanently restricted net assets unless the restrictions are met in the same reporting period in which the income and gains are recognized.

Pledges Receivable

Unconditional promises to give that are expected to be collected within one year are reflected as current grants and pledges receivable and are recorded at their net realizable value. Unconditional promises to give that are expected to be collected in future years are reflected as long-term pledges receivable and are recorded at their net realizable value, using a risk adjusted rate. There are no pledges receivable at June 30, 2013 and 2012.

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2013 AND 2012

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Receivables

The Foundation records receivables net of an allowance for doubtful accounts. The need for allowances is determined based on a review of the estimated collectibility of the specific assets, plus a general provision based on historical loss experience and existing economic conditions. Uncollectible amounts are charged off against the allowance for doubtful accounts once management determines an account, or a portion thereof, to be worthless. At June 30, 2013 and 2012, the allowance for doubtful accounts was \$0.

Inventory

Inventory consists principally of publications and educational materials offered for sale. Inventory is recorded at cost on a first-in, first-out basis, and adjusted annually to the lower of cost or estimated realizable market value.

Property and Equipment

Furniture and equipment in excess of \$1,000 and with an acquisition life of more than one year is capitalized. Furniture and equipment is depreciated on the straight-line basis over the estimated useful lives of the assets (three to five years). Leasehold improvements are amortized over the remaining life of the lease.

Revenue Recognition

Support

Contributions received, including unconditional promises to give, are recorded as unrestricted, temporarily restricted or permanently restricted support depending on the existence and/or nature of any donor stipulations that limit the use of the donated assets. Donor-restricted support is reported as an increase in temporarily or permanently restricted net assets depending on the nature of the restriction. When donor restrictions are met, temporarily restricted net assets are reclassified to unrestricted net assets and are included in net assets released from restrictions on the accompanying statements of activities and change in net assets. Temporarily restricted contributions received during the year for which the restrictions are met during the same year are recorded as unrestricted contributions. The Foundation had no temporarily or permanently restricted net assets for the years ended June 30, 2013 and 2012.

The Foundation receives contributions through third-party fundraising organizations (indirect support). The realizable value of indirect support in the form of promises to give is not considered reasonably determinable. Therefore, indirect support is recognized in the period that notification of payment is received.

Revenues from federal and other funding sources are recognized when the related expenses are incurred. Expenses charged to federal grants are subject to audit and adjustment. Any adjustments to costs charged to grants as a result of government audit will be reflected in the period they are determined. Grant expenses incurred before the related grant revenue is received are reported as grant receivable.

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2013 AND 2012

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue Recognition (Continued)

Program Service Revenue

Program service revenue includes teleconference, publications, education and other program service revenues. These include revenue from newsletter subscriptions, the annual teleconference and the sale of teleconference books and videos. In addition, retail sales include revenue earned from Continuing Education Credits and publication sales. Program service revenue and retail sales revenue are recognized when earned. Deferred revenue primarily consists of unearned revenue on subscriptions expiring in future years. Publications are recorded net of discounts and allowances.

Advertising Costs

Advertising costs relating to third-party fundraising are expensed as incurred. Advertising costs relating to the annual teleconference are recognized in the period of the related event. Advertising expenses totaled \$15,151 and \$20,634 for the years ended June 30, 2013 and 2012, respectively.

Use of Estimates

Management uses estimates and assumptions in preparing these financial statements in conformity with accounting principles generally accepted in the United States of America. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenue and expenses. Actual results could vary from the estimates that were used.

Functional Allocation of Expenses

The costs of providing various programs and other activities are summarized on a functional basis in the statements of activities and change in net assets. Accordingly, certain costs are allocated among the programs and supporting services benefited.

Income Tax Status

The Foundation is exempt from income tax under Section 501(c)(3) of the Internal Revenue Code. However, the Foundation is subject to income tax on its unrelated business income. The Foundation did not have any unrelated business taxable income for the years ended June 30, 2013 and 2012. The Foundation recognizes interest expense and penalties related to income taxes in management and general on the statements of activities and change in net assets. There is no provision in these financial statements for penalties and interest related to income taxes for the years ended June 30, 2013 and 2012. For tax years prior to 2009, the Foundation is no longer subject to examination by the IRS or the tax jurisdiction of the District of Columbia.

Subsequent Events

The Foundation has evaluated subsequent events for potential recognition or disclosure through October 30, 2013, the date the financial statements were available to be issued.

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2013 AND 2012

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Reclassifications

Certain reclassifications have been made to the 2012 amounts to conform with the 2013 presentation.

NOTE 3 - INVESTMENTS

Investments consist of the following:

		June	e 30, _	
		2013		2012
Money Market Funds Mutual Funds – Equities Mutual Funds – Fixed Income Corporate Notes and Bonds Municipal Bonds U.S. Government and Agency Securities	\$	36,107 62,332 14,793 25,293 104,313 53,205	\$	10,136 43,387 - 26,316 126,507 82,330
Total	_\$	296,043	\$	288,676

Investment income consists of the following:

	Year Ende	<u>d June</u>	30,
	 2013		2012
Interest and Dividends Realized Gains Unrealized Losses Less: Investment Management Fees	\$ 10,540 - (180) (2,967)	\$	19,377 987 (9,212) (5,121)
	\$ 7,393	_\$	6,031

NOTE 4 - LINE OF CREDIT

In February 2012, the Foundation obtained an unsecured line of credit of \$50,000. Interest accrues on the outstanding principal balance at prime plus 6.75 percent. The credit line expires February 2015. At June 30, 2013, there was no balance outstanding on the line of credit.

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2013 AND 2012

NOTE 5 - COMMITMENTS

The Foundation leases office space in Washington, DC under a seven-year lease that commenced on November 1, 2009. The lease requires annual increases in monthly rent expense of 2.5 percent, plus the Foundation's pro rata share of operating expenses.

Future minimum annual rents under the non-cancelable lease are as follows:

	\$ 401,087
2017	 41,303
2016	122,901
2015	119,904
2014	\$ 116,979
Year Ending June 30,	

Rent expense was \$110,690 and \$113,425 for the years ended June 30, 2013 and 2012, respectively.

The Foundation has a three-year employment agreement (the Agreement) with its President and CEO which states that, should she be terminated without cause, the Foundation shall pay the greater of base salary and benefits under the remaining term of the agreement, or 24 months of salary and benefits. The Agreement expires on December 31, 2013.

NOTE 6 - RETIREMENT PLANS

The Foundation offers a tax-deferred annuity plan (the Plan) qualified under Section 403(b) of the Internal Revenue Code. The Plan covers full-time employees of the Foundation. Employees may make voluntary contributions to the Plan up to the maximum amount allowed by the Internal Revenue Code. Effective January 1, 2012, the Foundation changed its matching contribution from equal to the lesser of 100 percent of an employee's elective deferral or 6 percent of an employee's compensation, to the lesser of 100 percent of an employee's elective deferral or 4 percent of an employee's compensation. For the years ended June 30, 2013 and 2012, contributions of \$16,606 and \$30,234 were remitted to the Plan.

In addition, the Foundation offers a Section 457(b) deferred-compensation plan to provide eligible employees with the ability to defer a portion of their compensation to provide retirement benefits. This plan was established to comply with the requirements under Section 457 of the Internal Revenue Code. The Foundation will annually contribute the maximum allowed under Code Section 457. For the years ended June 30, 2013 and 2012, contributions of \$0 and \$16,500 were made to the 457(b) plan.

The Foundation's deferred-compensation assets, totaling \$90,147 and \$81,356 at June 30, 2013 and 2012, respectively, consist of flexible premium annuities invested in a variety of mutual funds.

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2013 AND 2012

NOTE 7 - FAIR VALUE MEASUREMENTS

The Foundation has determined the fair value of certain assets and liabilities through application of FASB Accounting Standards Codification (FASB ASC) Topic 820, Fair Value Measurement. Fair values of assets and liabilities measured on a recurring basis at June 30, 2013 and 2012 are as follows:

		Fair V	alue Me	easurements a	at Rep	orting Date L	Ising:	
June 30, 2013	F:	air Value	in Ma Id Asset	ted Prices n Active nrkets for dentical ts/Liabilities evel 1)	Ob	gnificant Other servable Inputs _evel 2)	Unob:	nificant servable puts vel 3)
Assets								
Money Market Funds Mutual Funds – Equities Mutual Funds – Fixed Income Corporate Notes and Bonds Municipal Bonds U.S. Government and Agency Securities	\$	36,107 62,332 14,793 25,293 104,313 53,205	\$	36,107 62,332 14,793	\$	25,293 104,313 53,205	\$	- - - - -
Total Investments	\$	296,043	\$	113,232	\$_	182,811		
Deferred-Compensation Assets	\$	90,147	\$	90,147	\$			-
<u>Liabilities</u>								
Deferred-Compensation Liability	_\$_	90,147	\$	90,147	\$		\$	-
June 30, 2012							•	
<u>Assets</u>								
Money Market Funds Mutual Funds – Equities Corporate Notes and Bonds Municipal Bonds U.S. Government and Agency Securities	\$	10,136 43,387 26,316 126,507 82,330	\$	10,136 43,387 - - -	\$	26,316 126,507 82,330	\$	- - - -
Total Investments	\$	288,676	\$	53,523	\$	235,153	\$	-
Deferred-Compensation Assets	\$	81,356	\$	81,356	\$		\$	-
<u>Liabilities</u>								
Deferred-Compensation Liability	\$	81,356	\$	81,356	\$		\$	

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2013 AND 2012

NOTE 7 - FAIR VALUE MEASUREMENTS (Continued)

This FASB ASC topic establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. This hierarchy consists of three broad levels: Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and provide the highest quality inputs; Level 2 inputs are based primarily on quoted prices for identical or similar assets or liabilities in active or inactive markets as significant other observable inputs; Level 3 inputs provide the lowest quality inputs because there are no significant observable inputs. The Foundation uses appropriate valuation techniques based on the available inputs to measure the fair value of its investments. When available, the Foundation measures fair value using Level 1 inputs because they generally provide the most reliable evidence of fair value. There have been no changes in the valuation methodologies used during the current year. All assets have been valued using a market approach. Corporate notes and bonds, municipal bonds, and U.S. government and agency securities are classified as Level 2, as they are not exchange-traded investments and are valued using a market approach based on quoted prices from pricing sources utilized by investment managers. The value of the deferred-compensation liability is based upon the underlying fair value of the deferred-compensation asset.

NOTE 8 - CAPITAL LEASE OBLIGATION

The Foundation has a capital lease for an Internet and telephone system which expires in 2014. The asset and liability under the capital lease is recorded at the present value of the minimum lease payments. The asset is amortized over its estimated productive life. The cost of the Internet and telephone system totaled \$19,406 and the accumulated amortization at June 30, 2013 and 2012 was \$14,673 and \$7,901, respectively. The cost and accumulated amortization is included in property and equipment on the statements of financial position.

Future minimum lease payments are as follows:

Year Ending June 30, 2014 \$ 5,126 Total Minimum Lease Payments Less Amount Representing Interest 77 Present Value of Future Minimum Lease Payments Current Portion \$ 5,049 Long-Term Portion \$ -

HOSPICE FOUNDATION OF AMERICA, INC. SUPPLEMENTARY INFORMATION YEARS ENDED JUNE 30, 2013 AND 2012

SCHEDULE OF FUNCTIONAL EXPENSES

YEAR ENDED JUNE 30, 2013

Total Expenses	\$ 587,699	178,011	56,171	119,323	58,623	58,254	57,120	6,632	15,151	30,571	34 989	7,00	755,11	5,204	15,726	31.471	10 861	0000	19,880	2,211	8,553	15,947	7 700		\$ 1,332,434
Total Supporting Services	\$ 68,149	20,043	•	13,227	•	,		1,034	2,393	3.039		, ,	1,425	•	1,473	•	1 120	071,1	11,250	199	2,298	1,849			\$ 127,499
Fundraising	\$ 14,795	1,521	•	2,959	•	•	•	1,034	2,393	858	3		516	•	325			704	(134)	4	1,143	402			\$ 26,108
Management and General	\$ 53,354	18,522	•	10,268	ł	•	,	•	•	2 281	2,301	•	606	•	1.148	?		899	11,384	155	1.155	1 447			\$ 101,391
Total Program Services	\$ 519,550	157,968	56,171	106,096	58,623	58,254	57,120	5 598	12.758	12,730	755,12	34,989	9,912	6.204	14 253	7,400	31,4/1	9,741	8,630	2.012	6 255	14 008) (1)	7,700	\$ 1,204,935
Other Program Services	\$ 90.755		15 632	18,994			•	•			4,921	3,909	1,718	. 1	2 260	2,209	3,806	1,614	2.732	398	922	207.0	7,43/	7,500	\$ 197,895
Publications	\$ 119,685	. (200	24.142	58 623	58 254	45.876	20,01	2,002	067,1	6,205	5,814	2.174		0000	7,802	3,078	2,052	1 284	7442	1 17.4	-, -, -,	3,273		\$ 373,553
Education	\$ 309 110		40,539	40,339 62 960	200,100	, ,	11 244	++	3,530	11,508	16,406	25.266	6,020	2000	907.0	9,182	24,587	6.075	4614	1,0,1	1,1,2	4,302	8,328	200	\$ 633,487
		Salaries and benefits	Consulting Fees and Incidentals	Production Costs	Kent and Othlites	Journeys Publication Expense	Cost of Goods Sold	Shipping and Handling	Printing Expense	Marketing and Advertising	Services Charges and Bank Fees	Missellanous Broduction Costs	Miscellairedus Floduction Costs	Office Supplies and Fostage	Production Meeting Expense	Computer and Internet	Production Travel Expense	Tolombono		Accounting and Audit	Travel and I ransportation	Miscellaneous Expense	Depreciation and Amortization Expense	Contributions	Total

SCHEDULE OF FUNCTIONAL EXPENSES

YEAR ENDED JUNE 30, 2012

					į	ſ	i		;				1	Total			
	ū	Education	ď	Publications	Othe S	Other Program Services	Total Se	Total Program Services	Man	Management and General	Ā	Fundraising	တ္တ တ	Supporting Services	ă	Total Expenses	
Salaries and Benefits	↔	415,027	4	180,748	₩	75,866	છ	671,641	₩	126,347	69	33,069	↔	159,416	↔	831,057	
Consulting Fees and Incidentals		86,467		22,288		49,418		158,173		37,757		585		38,342		196,515	
Production Costs		168,697		•		3,313		172,010		•		200		200		172,210	
Rent and Utilities		63,270		31,304		13,570		108,144		14,949		4,754		19,703		127,847	
Journeys Publication Expense		,		52,433		•		52,433		•		. 1		. 1		52,433	
Cost of Goods Sold				96,749		•		96,749		•		•		•		96,749	
Shipping and Handling		29,652		55,044		,		84,696		,		,		•		84,696	
Printing Expense		8,534		6,393		136		15,063		226		386		612		15,675	
Marketing and Advertising		17,584		825		,		18,409				2,225		2,225		20,634	
Services Charges and Bank Fees		18,055		7,348		2,845		28,248		4,570		1,137		5,707		33,955	
Miscellaneous Production Costs		11,942		812		8,625		21,379		537		4,496		5,033		26,412	
Office Supplies and Postage		8,432		2,486		1,195		12,113		1,969		1,894		3,863		15,976	
Production Meeting Expense		13,157		•		322		13,479				•		,		13,479	
Computer and Internet		15,251		509		157		15,917		241		241		482		16,399	
Production Travel Expense		36,133		,		794		36,927				,		,		36,927	
Telephone		8,780		2,747		1,111		12,638		1,923		502		2,425		15,063	
Accounting and Audit		7,300		3,212		1,314		11,826		6,872		584		7,456		19,282	
Travel and Transportation		3,199		•		•		3,199		128		29		195		3,394	
Miscellaneous Expense		5,015		936		089		6,631		493		1,174		1,667		8,298	
Depreciation and Amortization Expense		8,557		3,765		1,541		13,863		2,567		685		3,252		17,115	
Total	49	925,052	ь	467,599	G	160,887	₩	1,553,538	ь	198,579	G	51,999	ь	250.578	₩	1.804.116	